



Thai Airways International Public Company Limited
89 Vibhavadi Rangsit Road, Bangkok 10900, Thailand
Tel : 66 (0) 2545-1000, 66 (0) 2695-1000

(Translation)

THAI 01/192

26 February 2026

Subject: Determination of the date and agenda for the 2026 Annual General Meeting of Shareholders and the payment of dividends for the operating results of the year 2025 of Thai Airways International Public Company Limited

To: President
Stock Exchange of Thailand

Thai Airways International Public Company Limited (the “Company”) would like to inform that the special meeting of the Company’s board of directors No. 2/2026 held on Wednesday, 25 February 2026, passed significant resolutions summarized as follows:

1. Approved the calling and scheduling of the 2026 Annual General Meeting of Shareholders to be held on Monday, 20 April 2026 at 13.00 hrs. in the form of an electronic meeting (E-Meeting) only, in compliance with the laws and regulations relating to electronic meetings.
2. Approved the determination of the date for determining the names of shareholders entitled to attend the 2026 Annual General Meeting of Shareholders (Record Date) to be on Thursday, 12 March 2026.
3. Approved the determination of the date for determining the names of shareholders entitled to receive dividends for the operating results of the year 2025 (Record Date) to be on Monday, 27 April 2026.
4. Approved the determination of the agenda for the 2026 Annual General Meeting of Shareholders as follows:

Agenda item 1 To acknowledge the report on the Company’s performance for the year 2025

Opinion of the Board of Directors: The Company’s board of directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledge the report on the Company’s performance for the year 2025.

Agenda item 2 To consider and approve the financial statements for the year ended 31 December 2025

Opinion of the Board of Directors: The Company's board of directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the Company's annual financial statements for the year ended 31 December 2025, which have been audited by the Company's auditor and reviewed by the Audit Committee.

Agenda item 3 To consider the allocation of the net profit for the year 2025 and to consider and approve the payment of dividends for the operating results of the year 2025

Opinion of the Board of Directors: The Company's board of directors has carefully and prudently considered the Company's operating results and overall financial position, as well as its future investment plans, necessities, and other appropriateness. The board of directors therefore deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider the allocation of the Company's net profit for the year 2025 in the amount of Baht 1,505,136,967 as a legal reserve, and to propose that the 2026 Annual General Meeting of Shareholders approve the payment of dividends for the operating results of the year 2025 to shareholders at the rate of Baht 0.21 per share.

The dividend for the operating results of 2025 will be paid partly from the Company's net profit subject to corporate income tax at the rate of 20%, for which individual shareholders will be entitled to a tax credit in calculating dividend tax under Section 47 bis of the Revenue Code, at the rate of THB 0.16 per share. Another portion will be paid from the Company's net profit derived from BOI-promoted activities that are currently enjoying a corporate income tax exemption. Individual shareholders will not be required to include this portion as taxable income and therefore will not be entitled to a tax credit in calculating dividend tax under Section 47 bis of the Revenue Code, at the rate of THB 0.05 per share.

In this regard, the board of directors has fixed the date for determining the names of shareholders entitled to receive dividends (Record Date) on Monday, 27 April 2026 (the XD sign posted, or the date on which

shareholders will not be entitled to receive dividends, will be on Friday, 24 April 2026) and has fixed the dividend payment date on Monday, 18 May 2026.

The dividend payment of THB 0.21 per share represents 20% of the net profit before foreign exchange gains (net) from the consolidated financial statements for the year ended 31 December 2025. This payout ratio is lower than the rate specified in the Company's dividend policy. The board of directors has carefully and prudently considered this matter, taking into account the Company's anticipated investment needs for key projects that will support its potential future business growth, as well as the necessity to maintain stable cash flows and adequate financial liquidity to ensure confidence in the Company's operations and among all stakeholders. The board of directors also considered the need to maintain appropriate levels of key financial ratios within a reasonable financial risk management framework. For these reasons, the board of directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the dividend for the operating results of the year 2025 at the abovementioned rate, in order to preserve the Company's financial stability and support long-term sustainable growth.

Agenda item 4 To consider and approve the election of directors in place of directors who will be retired by rotation

Opinion of the Board of Directors: As the Company currently has a total of 15 directors, one-third of the total number of directors, being five directors, must retire by rotation at the 2026 Annual General Meeting of Shareholders, namely: (1) Mr. Sumrid Sumneing, Director; (2) Mr. Yanyong Detpiratmongkol, Independent Director; (3) Dr. Kulaya Tantitemit, Director; (4) Police General Dr. Thatchai Pitaneelaboot, Director; and (5) Mr. Chakree Bamrungwong, Director. In this regard, the board of directors (excluding the interested directors) has carefully and prudently considered the recommendation of the Nomination and Remuneration Committee and concurs with its proposal that all five directors who are due to retire by rotation at the 2026 Annual General Meeting of Shareholders are fully qualified and suitable for the Company's business operations,

that none of them has any prohibited characteristics as stipulated under the applicable laws or the Company's articles of association, and they also possess the knowledge, capabilities, experience, and expertise appropriate for the Company's business operations, and are capable of developing strategy and driving the Company toward achieving its goals. Furthermore, Mr. Yanyong Detpiratmongkol, an independent director who is due to retire by rotation at the 2026 Annual General Meeting of Shareholders and was nominated to continue serving as director of the Company for another term, possesses the qualifications in accordance with the definition of "Independent Director" as prescribed by the Stock Exchange of Thailand and the Company's criteria, and is able to express opinions and exercise judgment independently in compliance with the applicable rules and regulations in a manner that serves the best interests of the Company. The board of directors therefore deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the re-election of all five aforementioned directors, who are due to retire by rotation at the 2026 Annual General Meeting of Shareholders, to continue serving as directors of the Company for another term.

Agenda item 5 To consider and approve the appointment of the auditors and the determination of the audit fees for the year 2026

Opinion of the Board of Directors: The Company's board of directors has carefully and prudently considered the recommendation of the Audit Committee and concurs with such recommendation. The board of directors is of the view that the Company should change its auditing firm from Deloitte Touche Tohmatsu Jaiyos Audit Company Limited to PricewaterhouseCoopers ABAS Ltd. The board of directors therefore deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders appoint any one of the following auditors from PricewaterhouseCoopers ABAS Ltd. to audit and express an opinion on the Company's financial statements for the year 2026: (1) Miss Amornrat Pearmpoonvatanasuk, Certified Public Accountant No. 4599; (2) Miss Rodjanart Banyatananusard, Certified Public Accountant No. 8435; and (3) Mr. Kan Tanthawirat, Certified Public Accountant No. 10456. The board of directors also

considers it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the audit fees for the year 2026 in an amount not exceeding Baht 11,450,000.

Agenda item 6 To consider and approve the determination of the remuneration of directors and members of subcommittees

Opinion of the Board of Directors: The board of directors has carefully and prudently considered the recommendation of the Nomination and Remuneration Committee and concurs with such recommendation. The board of directors therefore deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the remuneration for the Company's directors and members of sub-committees for the period from Friday, 1 May 2026 to Friday, 30 April 2027, as detailed below:

Remuneration Components	Proposed Remuneration for Consideration (For the period from 1 May 2026 to 30 April 2027)
1. Remuneration for the Company's Directors	
Monthly Remuneration⁽¹⁾ - Chairman ⁽²⁾ - Director	THB 100,000 / month THB 50,000 / month
Meeting Allowance - Chairman ⁽²⁾ - Director	THB 37,500 / meeting THB 30,000 / meeting Meeting allowances shall be paid on a per-meeting basis only to directors who attend the meetings, subject to a maximum of 15 meetings per year. Directors shall be responsible for their own personal income tax.
2. Remuneration for Subcommittee Members⁽³⁾	
2.1 Audit Committee⁽⁴⁾	
Monthly Remuneration⁽¹⁾ - Chairman - Member	THB 37,500 / month THB 30,000 / month
Meeting Allowance	None

Remuneration Components	Proposed Remuneration for Consideration (For the period from 1 May 2026 to 30 April 2027)
2.2 Members of Other Subcommittees / Sub-Panels / Working Groups who are directors of the Company appointed by the Company's board of directors as it deems necessary and appropriate, such as the Nomination and Remuneration Committee, the Executive Committee and the Risk Management and Environmental, Social, and Governance Oversight Committee ⁽³⁾	
Monthly Remuneration ⁽¹⁾	None
Meeting Allowance - Member	THB 20,000 / meeting Meeting allowances shall be paid only to directors who attend the meetings. Each director may receive meeting allowances for participation in a total of not more than two committees/panels/working groups, and not more than once per month for each committee/panel/working group.
3. Annual Bonus for the Company's Directors	
- Directors	At the rate of 0.2 percent of net profit from the consolidated financial statements, subject to a total amount of not exceeding THB 30,000,000, whereby the directors shall be responsible for their own personal income tax.
4. Other Benefits	
None	

Remarks:

- (1) In the event that a person holds office for only part of a month, the monthly remuneration shall be paid on a pro rata basis according to the period of service.
- (2) The Chairman of the board of directors shall receive a monthly remuneration equal to twice that of a director of the Company and shall receive a meeting allowance 25 percent higher than that of a director of the Company.
- (3) In the event that a director of the Company also serves on subcommittees, sub-panels, and/or other working groups, such director shall be entitled to receive meeting allowances for no more than two committees/panels/working groups, and not more than once per month per committee/panel/working group.
- (4) Members of the Audit Committee shall receive a monthly remuneration (regardless of whether meetings are held) at the same rate as the meeting allowance for directors. The Chairman of the Audit Committee shall receive monthly remuneration 25 percent higher than that of other Audit Committee members.

Agenda item 7 To consider and approve the amendments to the articles of association of Thai Airways International Public Company Limited

Opinion of the Board of Directors: Since the Public Limited Company Act (No. 4) B.E. 2565 (2022) (the “PLC Act (No. 4)”), which came into effect on 24 May 2022, amendments were made to the Public Limited Company Act B.E. 2535 (1992) to accommodate the conduct of meetings by electronic means and to modernize meeting procedures to enhance efficiency, reduce unnecessary expenses, and facilitate shareholders. Accordingly, to ensure that the Company’s articles of association are consistent with the PLC Act (No. 4), which amended the Public Limited Company Act B.E. 2535 (1992) in 2022 as mentioned above, the board of directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the amendments to the Company’s articles of association in respect of Article 25., Article 27., Article 32., Article 33., Article 34., Article 36., Article 37., Article 45., and the addition of Article 49 thereto, the details of which are set out below.

In addition, the board of directors considers it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the authorization of the Legal Director to undertake any acts necessary to complete the registration of the amendments to the Company’s articles of association as approved by the shareholders’ meeting, including the authority to amend or add wording(s) to the amended articles of association if so required or recommended by the public limited company registrar, in order to comply with the registrar’s orders and/or recommendations, provided that such amendments do not affect the substance of the amendments to the articles of association as approved by the shareholders’ meeting.

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
<p>Persons authorized to convene a board of directors' meeting</p>	<p>Article 25. An ordinary meeting of the board of directors shall be held at least three months per time.</p> <p>Two or more directors may request the chairman of the board of directors to convene a board of directors' meeting. Where such a request is made by two or more directors, the chairman of the board of directors or a director designated by the chairman shall schedule the meeting date within 14 days from the date of receipt of the request.</p>	<p>Article 25. An ordinary meeting of the board of directors shall be held at least once every three months three months per time.</p> <p>Chairman of the board of directors shall convene the board of directors' meeting. When there is reasonable cause or for the purpose of protecting the rights or interests of the company, two or more directors may will jointly request the chairman of the board of directors to convene a board of directors' meeting. Such request must specify the matters and reasons to be proposed for consideration at the meeting. In such case, Where such a request is made by two or more directors; the chairman of the board of directors or a director designated by the chairman shall convene the meeting and schedule the meeting date within 14 days from the date of receipt of the request.</p> <p>In the event that the chairman of the board of directors fails to proceed as specified in the second paragraph, the requesting directors may jointly convene and schedule the board of directors' meeting to consider the requested matters within 14 days from the expiration of the period specified in the second paragraph.</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
<p>Delivery of meeting notices for meeting of the board of directors</p>	<p>Article 27. In convening a meeting of the board of directors, the chairman of the board of directors or a designated person shall send a notice of the meeting by registered mail or deliver it by hand to the recipient or the recipient's representative directly. The notice shall specify the date, time, place, and agenda of the meeting and shall be sent to the directors at least seven days prior to the meeting date. In case of necessity or urgency to protect the rights or interests of the company, notice of the meeting may be given by other means and the meeting date may be fixed earlier.</p>	<p>Article 27. In convening a meeting of the board of directors, the chairman of the board of directors or a designed person designated by the chairman shall send a notice of the meeting by registered mail or deliver it by hand to the recipient or the recipient's representative directly. The notice shall specify the date, time, place, and agenda of the meeting and shall be sent to the directors at least seven three days prior to the meeting date. In case of necessity or urgency to protect the rights or interests of the company, notice of the meeting may be given by other means and the meeting date may be fixed earlier.</p> <p>In convening a board of directors' meeting under the first paragraph, if there is no chairman of the board of directors or any person designated by the chairman for any reason, the vice chairman shall convene the board of directors' meeting. If there is no vice chairman for any reason, two or more directors may jointly convene the board of directors' meeting.</p> <p>Convening a board of directors' meeting may be conducted by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
		laws, and the regulations prescribed by the registrar.
<p>Convening of a shareholders' meeting by the shareholders themselves</p>	<p>Article 32. The board of directors must convene an annual general meeting of shareholders within four months from the end of the company's fiscal year.</p> <p>Any shareholders' meeting other than the one referred to above shall be called an extraordinary general meeting of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time as it deems appropriate.</p> <p>One or more shareholders holding shares amounting to not less than ten percent of the total number of shares sold may jointly submit a written request to the board of directors to call an extraordinary general meeting of shareholders at any time, provided that the written request must clearly state the subject matter and the reasons for calling such meeting. In such case, the board of directors must convene a shareholders' meeting within forty-five days from the date of receipt of the written request from the shareholders.</p> <p>In the case where the board of directors fails to convene the meeting within the period specified in paragraph three, the shareholders submitting the request, or other shareholders holding the required aggregate number of shares, may convene the meeting by</p>	<p>Article 32. The board of directors must convene an annual general meeting of shareholders within four months from the end of the company's fiscal year.</p> <p>Any shareholders' meeting other than the one referred to above shall be called an extraordinary general meeting of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time as it deems appropriate.</p> <p>One or more shareholders holding shares amounting to not less than ten percent of the total number of shares sold may jointly submit a written request to the board of directors to call an extraordinary general meeting of shareholders at any time, provided that the written request must clearly state the subject matter and the reasons for calling such meeting. In such case, the board of directors must convene a shareholders' meeting within forty-five days from the date of receipt of the written request from the shareholders.</p> <p>In the case where the board of directors fails to convene the meeting within the period specified in paragraph three, the shareholders submitting the request, or other shareholders holding the required aggregate number of shares, may convene the meeting by</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
	<p>themselves within forty-five days from the lapse of the period specified in paragraph three. In such case, the meeting shall be deemed a shareholders' meeting convened by the board of directors, and the company shall bear the necessary expenses incurred from holding the meeting and shall provide reasonable facilitation.</p> <p>In the event that any shareholders' meeting convened by the shareholders under paragraph four fails to form a quorum as specified in Article 34., the shareholders under paragraph four shall be jointly responsible for reimbursing the company for the expenses incurred in holding such meeting.</p>	<p>themselves within forty-five days from the lapse of the period specified in paragraph three. In such case, the meeting shall be deemed a shareholders' meeting convened by the board of directors, and the company shall bear the necessary expenses incurred from holding the meeting and shall provide reasonable facilitation.</p> <p>In the event that any shareholders' meeting convened by the shareholders under paragraph four fails to form a quorum as specified in Article 34., the shareholders under paragraph four shall be jointly responsible for reimbursing the company for the expenses incurred in holding such meeting.</p> <p>Convening a shareholders' meeting by shareholders under the fourth paragraph may be conducted by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p>
<p>Convening and holding of shareholders' meetings</p>	<p>Article 33. In summoning the shareholders' meeting, the board of directors shall prepare an invitation notice of the meeting specifying the place, date, time, agenda, and the matters to be proposed to the meeting together with appropriate details stating clearly whether each matter is for acknowledgment, for</p>	<p>Article 33. In summoning the shareholders' meeting, the board of directors shall prepare an invitation notice of the meeting specifying the place, date, time, agenda, and the matters to be proposed to the meeting together with appropriate details stating clearly whether each matter is for acknowledgment, for</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
	<p>approval, or for consideration, including the board of directors' opinions on the said matters, and shall be sent to the shareholders for information by registered mail or delivered in person to the shareholder or his or her representative not less than seven days prior to the meeting date. The notice of the meeting shall also be advertised in a newspaper for three consecutive days not less than three days prior to the meeting date.</p> <p>The shareholders' meeting shall be held in the locality in which the head office is situated or one in which a branch office is situated, or in province near the locality where the head office or the branch office is situated, or in another province as the board of directors deems appropriate.</p>	<p>approval, or for consideration, including the board of directors' opinions on the said matters, and shall be sent to the shareholders for information by registered mail or delivered in person to the shareholder or his or her representative not less than seven days prior to the meeting date. The notice of the meeting shall also be advertised in a newspaper for three consecutive days not less than three days prior to the meeting date.</p> <p>The delivery and publication of the invitation notice under the first paragraph may be made by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p> <p>The shareholders' meeting shall be held in the locality in which the head office is situated or one in which a branch office is situated, or in a province near the locality where the head office or the branch office is situated, or in another province as the board of directors deems appropriate.</p> <p>A shareholders' meeting may be conducted by electronic means, subject to the conditions and requirements prescribed under the law governing public limited</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
		<p>companies and other applicable laws. In such case, the location of the company's head office shall be deemed to be the place of the meeting.</p>
<p>Delivery of the notice of the adjourned shareholders' meeting convened due to the absence of a quorum</p>	<p>Article 34. At a shareholders' meeting, there shall be not less than 25 persons of shareholders and proxy holders (if any) present, or shareholders and proxy holders representing at least half of the total number of shareholders, with the total shares represented at the meeting amounting to no less than one-third of the total number of shares sold present to constitute a quorum.</p> <p>If after one hour from the time scheduled for the shareholders' meeting, the number of shareholders attending the meeting present is insufficient to form a quorum as specified, and the shareholders' meeting was convened at the request of shareholders, the meeting will be deemed cancelled. If the meeting was not convened at the request of shareholders, the board of directors shall reschedule the meeting and send a notice of the meeting to the shareholders not less than seven days before the date of the meeting. At this latter meeting, it is not necessary to constitute a quorum.</p>	<p>Article 34. At a shareholders' meeting, there shall be not less than 25 persons of shareholders and proxy holders (if any) present, or shareholders and proxy holders representing at least half of the total number of shareholders, with the total shares represented at the meeting amounting to no less than one-third of the total number of shares sold present to constitute a quorum.</p> <p>If after one hour from the time scheduled for the shareholders' meeting, the number of shareholders attending the meeting present is insufficient to form a quorum as specified, and the shareholders' meeting was convened at the request of shareholders, the meeting will be deemed cancelled. If the meeting was not convened at the request of shareholders, the board of directors shall reschedule the meeting and send a notice of the meeting to the shareholders not less than seven days before the date of the meeting. At this latter meeting, it is not necessary to constitute a quorum.</p> <p>The delivery of the notice of the latter meeting under the second paragraph may be made by electronic</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
		means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.
<p>Delivery and publication of the invitation notice for a latter shareholders' meeting to consider matters not concluded at the previous meeting</p>	<p>Article 36. The chairman of the shareholders' meeting shall have the duties to ensure that the meeting is carried out in accordance with the company's articles of association pertaining to meetings. In this regard, the chairman shall conduct the meeting in compliance with the order of agenda specified in the notice of the meeting, except the meeting resolves to change the order of the agenda items by a vote of not less than two-thirds of the number of shareholders present at the meeting.</p> <p>When the meeting has considered all the agenda items as specified in the first paragraph, the shareholders holding no less than one-third of the total number of shares sold may ask the meeting to consider matters other than those specified in the notice of the meeting.</p> <p>In the event that the meeting is unable to complete consideration of the agenda items as specified in the first paragraph or the additional matters proposed by shareholders under the second paragraph, as the case may be, and it is necessary to</p>	<p>Article 36. The chairman of the shareholders' meeting shall have the duties to ensure that the meeting is carried out in accordance with the company's articles of association pertaining to meetings. In this regard, the chairman shall conduct the meeting in compliance with the order of agenda specified in the notice of the meeting, except the meeting resolves to change the order of the agenda items by a vote of not less than two-thirds of the number of shareholders present at the meeting.</p> <p>When the meeting has considered all the agenda items as specified in the first paragraph, the shareholders holding no less than one-third of the total number of shares sold may ask the meeting to consider matters other than those specified in the notice of the meeting.</p> <p>In the event that the meeting is unable to complete consideration of the agenda items as specified in the first paragraph or the additional matters proposed by shareholders under the second paragraph, as the case may be, and it is necessary to</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
	<p>adjourn the meeting, the meeting shall determine the place, date, and time for the next meeting. The board of directors shall send notice of that meeting specifying the place, date, time and the agenda to the shareholders not less than seven days prior to the meeting date. The notice of the meeting shall also be advertised in a newspaper for three consecutive days not less than three days prior to the meeting date.</p>	<p>adjourn the meeting, the meeting shall determine the place, date, and time for the next meeting. The board of directors shall send notice of that meeting specifying the place, date, time and the agenda to the shareholders not less than seven days prior to the meeting date. The notice of the meeting shall also be advertised in a newspaper for three consecutive days not less than three days prior to the meeting date.</p> <p>The delivery and publication of the notice under the third paragraph may be made by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p>
Proxy	<p>Article 37. For the shareholders' meeting, a shareholder may appoint a proxy holder to attend the meeting and vote on his or her behalf. The form appointing a proxy holder shall be dated and signed by the shareholder appointing the proxy and shall be in the form prescribed by the registrar.</p> <p>The proxy form shall be delivered to the chairman of the board of directors or the person determined by the chairman at the meeting prior to the proxy holder attending the meeting.</p>	<p>Article 37. For the shareholders' meeting, a shareholder may appoint a proxy holder to attend the meeting and vote on his or her behalf. The form appointing a proxy holder shall be dated and signed by the shareholder appointing the proxy and shall be in the form prescribed by the registrar.</p> <p>The proxy form shall be delivered to the chairman of the board of directors or the person determined by the chairman at the meeting prior to the proxy holder attending the meeting.</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
		<p>The appointment of a proxy holder and the submission of the proxy form under the first paragraph may be made by electronic means, provided that reliable and secure methods are used to verify that the proxy appointment has been made by the shareholder, in accordance with the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p>
<p>The giving of notice of dividend payment to shareholders and the publication of such dividend payment notice</p>	<p>Article 45. Subject to Article 46., no dividend shall be paid out of any money other than profits. If the company has accumulated losses, no dividend shall be paid.</p> <p>Dividends shall be distributed equally according to the number of shares.</p> <p>The board of directors may, from time to time, pay interim dividends to the shareholders if it appears that the company has sufficient profits to do so, and shall report such payment to the shareholders' meeting at the next meeting.</p> <p>Payment of dividends shall be made within one month from the date of the resolution of the shareholders' meeting or the board of directors, as the case may be. Written notice of the dividend payment shall be sent</p>	<p>Article 45. Subject to Article 46., no dividend shall be paid out of any money other than profits. If the company has accumulated losses, no dividend shall be paid.</p> <p>Dividends shall be distributed equally according to the number of shares.</p> <p>The board of directors may, from time to time, pay interim dividends to the shareholders if it appears that the company has sufficient profits to do so, and shall report such payment to the shareholders' meeting at the next meeting.</p> <p>Payment of dividends shall be made within one month from the date of the resolution of the shareholders' meeting or the board of directors, as the case may be. Written notice of the dividend payment shall be sent</p>

Matter	Current Articles of Association of the Company	Proposed Amendments to the Articles of Association of the Company
	<p>to the shareholders, and shall be published in a newspaper within one month from the date of approval by the shareholders' meeting or the resolution of the board of directors, as the case may be.</p>	<p>to the shareholders, and shall be published in a newspaper within one month from the date of approval by the shareholders' meeting or the resolution of the board of directors, as the case may be.</p> <p>The notice of dividend payment to shareholders and the publication of the dividend payment notice under the fourth paragraph may be made by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p>
<p>Delivery of documents to directors, shareholders, or creditors by electronic means</p>	<p>-</p>	<p>Article 49. Where the company or the board of directors is required to send any notice or document pursuant to the law governing public limited companies or articles of association to a director, shareholder, or creditor of the company, and if such person has expressed his or her intention or consent to receive such notice or document by electronic means, the company or the board of directors may deliver such notice or document by electronic means, subject to the conditions and requirements prescribed under the law governing public limited companies, other applicable laws, and the regulations prescribed by the registrar.</p>

In this regard, the Company provided shareholders with an advance opportunity, from Friday, 9 January 2026 to Monday, 9 February 2026, for eligible shareholders to nominate persons whom they consider to be fully qualified in accordance with the Company's criteria and not possessing any prohibited characteristics as stipulated under the applicable laws or the Company's articles of association, for consideration for election as directors of the Company at the 2026 Annual General Meeting of Shareholders, and to propose meeting agenda item for consideration at the 2026 Annual General Meeting of Shareholders, in accordance with the rules, conditions, and procedures prescribed by the Company, which were disclosed through the system of the Stock Exchange of Thailand and on the Company's website. However, no shareholder nominated any person for election as a director of the Company or proposed any meeting agenda item within the aforementioned period.

In this regard, the Company will publish the invitation to the 2026 Annual General Meeting of Shareholders, along with the relevant meeting documents, on the Company's website from Wednesday, 18 March 2026 onwards. The Company will also send the invitation to the 2026 Annual General Meeting of Shareholders and relevant meeting documents to shareholders who are entitled to attend the meeting via registered mail in support of the shareholders' exercise of their rights to attend the shareholders' meeting in accordance with the laws. In addition, to promote shareholder participation and communication in accordance with good corporate governance principles, and to safeguard shareholders' rights and interests, the Company provides an opportunity for shareholders and proxy holders to submit question(s) in advance regarding the agenda items to be presented at the 2026 Annual General Meeting of Shareholders via email at corporatesecretary@thaiairways.com.

Please be informed accordingly.

Yours sincerely,

(Mr. Chai Eamsiri)
Chief Executive Officer